

## **Randy P. Durham, Lt Colonel, USAF (Ret.)**

Randy P. Durham retired from active duty in 1996 and has been the President and Principal of Durham Strategic Concepts of Niceville, FL since that time. Present clientele includes Science Applications International Corporation, with whom he regularly consults on airlift plans, issues, and programs. He is also a senior associate at Burdeshaw Associates, Ltd, of Bethesda, MD, where he co-authored several recent studies on airlift, combat rescue, and special operations. He serves as AF consultant to General Dynamics ATP. He is highly sought after for his expertise in doctrinal matters at AU and JSOU, especially Irregular Warfare, Counterinsurgency, Counterterrorism, and Information Operations. He is a member of Army War College Proteus USA and the Consortium for Complex Operations.

His last active duty position was Chief, Future Development, Strategy & Doctrine, HQ AF Special Operations Command (AFSOC), where he oversaw the first three iterations of its Mission Area Plans and contributed to all joint and AF doctrine written. During this time, he deployed to Brindisi, Italy as Deputy Commander and Director of Operations (J-3), for the Joint Special Operations Task Force for Operations Provide Promise, Deny Flight, and Deliberate Force in Bosnia. Operations included the Cheney-award winning, daring rescue attempt of two French aviators.

From 1990 to 1992, he was Chief of Doctrine, HQ AFSOC. In August 1990, he deployed the first week of Operation Desert Shield to Riyadh, Saudi Arabia, where he was the Senior Special Operations Command Central (SOCCENT) Liaison to the Central Air Forces (CENTAF) until the conclusion of Operation Desert Storm. In this capacity, he initiated and oversaw the first ever integration of joint special operations forces into an air campaign, and then codified it into joint doctrine upon his return.

From 1988 to 1990, he was Director of Combat Operations, 9<sup>th</sup> Special Operations Squadron, Eglin AFB, FL, where he directed operations in Panama for both Operation Just Cause (the invasion) and afterwards, Operation Provide Liberty (stability operations).

From 1984 to 1988, he was a Civil Reserve Air Fleet (CRAF) Management and Analysis Officer, HQ Military Airlift Command (MAC). He worked daily with civil airlines in an effort to boost civil cargo lift in support of National Defense. He is the father of both the Aeromedical Segment of CRAF, and the NATO Combi program, where NATO bought cargo-handling features for convertible Boeing 747s. He completed bilateral agreements for US use of the airlines from 11 NATO allies during times of crisis, and chaired the nine nation Aeromedical Rapporteur Team for the Civil Aviation Planning Committee (CAPC). He was the most junior recipient to receive the NATO CAPC Scroll of Merit.

Other assignments included Assistant Chief of Aircrew Standardization, 435<sup>th</sup> Tactical Airlift Wing, Chief Navigator Flight Examiner, 37<sup>th</sup> Tactical Airlift Squadron (TAS) and 773<sup>rd</sup> TAS, and Squadron Section Commander, 416<sup>th</sup> Field Maintenance Squadron.

### **Education:**

MS, Management and Human Relations, Abilene Christian University

BA, Philosophy, Texas A&M University

Air War College / Air Command & Staff College / Squadron Officers School

Numerous Technical Schools on operations, administration, and special operations

Profile: Flying Career: C-130 Airlift & SOF, 4,500 hrs, Master Navigator, Wing Flight Examiner  
Major Command Plans Staff, 10 years, MAC (AMC) & AFSOC

Education: BA, MS, graduate of SOS, ACSC, AWC, Airlift Operations School

Maintains Top Secret security clearance (last SBI completed Oct 03)

Noteworthy Special Operations:

1989: Directed HC-130 operations for Operation JUST CAUSE (Panama)

1990: Directed all AFSOC operations for Operation PROMOTE LIBERTY (Panama)

1990-91: Integrated Joint SOF into air campaign, DESERT SHIELD/STORM; authored the joint doctrine for the Special Operations Liaison Element upon return

1995: Directed Combined SOF Task Force for Operation DELIBERATE FORCE (Bosnia-Herzegovina)

Projects: 1997 Lockheed Martin *Special Operations Forces Roadmap*

1999: C-141 and C-5 Action Officer, HQ AMC Force Structure Office

SOLL II PPLAN Action Officer and Author, HQ AMC Force Structure Office

2000: *Strategic Mobility Issues in Support of SOF*, HQ AF

*The Active Associate Concept*, HQ AMC/XP

*Analysis of Alternatives*, Nordic Helicopter Program

2001: *Modeling in support of Modernization Planning*, HQ AMC/XP

*STRATPLAN 2000 and the POM*, HQ AMC/XP

2002: *Master Aircraft Delivery Schedule*, HQ AMC/XP

*Air Mobility Deficiencies in STRATPLAN 2004*, ASC/LU & HQ AMC/XP

*The Future in 2025, Modeling for Alternative Futures*, HQ AMC/XP

*End of Course Practicum*, Joint CSAR Coordination Course

2002-2005 *CSAR Black Hat*, US-101 Helicopter

2003-2006 *C-130 Tanker Shortfall for SOF and CSAR*

2004: *Future Alternatives: The MAF in 2030*, HQ AMC/XP

2005: *POM and Airlift Master Plan Comparison*, HQ AMC/XP

2007: *SOF and CSAR C-130 Tanker Recapitalization*

2008: *Theater Airlift Study for Quadrennial Defense Review on Roles and Missions*, HQ AF

Publications: *The Visionary, The Changing Face of Insurgency*, HQ/AF, March 1996

Major contributor to all AF & SOF joint doctrine, 1990-1996

Air Force Special Operations Command: *Mission Area Plans 1991-1996*

*Airlift, Red Cross Rising (1988), NATO Civil Airlift: Roundin' Up the Posse (1987)*

*The Airlifter, Five Alive! Spring 1984*

*The MAC Flyer, Flying in the UK-A Primer (1983), Flying Dutchmen of MAC (1979)*

Featured Lecturer: *Civil Reserve Air Fleet*, Airlift Operations School, 1984-88

*Role of SOF in the Air Campaign* (1991-1996): USAFSOS, JSOU, SOF Commander's Course,

Joint Doctrine Air Campaign Course (AU), Senior JDACC (Checkmate), Army War College (AF & SOF seminars), Command and Staff College, Air-Ground Ops School (Hurlburt), etc.